

PUBLIC INVOLVEMENT PLAN

Burlington-Winooski Bridge & Intersection

Prepared For:

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Revision History

The Public Involvement Plan (PIP) will be periodically updated and is considered a “living document” that will be used throughout the duration of the project. It is anticipated that revisions and updates to the PIP will be conducted based on the decisions of the Project Team. The Project Team includes the Vermont Agency of Transportation (VTrans), City of Burlington, City of Winooski, Chittenden County Regional Planning Commission (CCRPC), and HNTB, the design consultant. The project is administered by VTrans on behalf of the Cities, with HNTB providing design services and CCRPC acting in a support/advisory role.

This PIP describes the activities that are planned to be conducted, which are intended to support a robust public outreach and public engagement effort throughout the duration of this phase of the project.

As the project progresses, any revisions to the PIP will be authorized and issued by VTrans. HNTB will prepare and issue revisions to the PIP on behalf of VTrans in consultation with the overall Project Team. Any project participant may request or suggest a revision to the PIP; however, all changes shall be reviewed and authorized as described.

Revisions will be continuously documented and summarized within the table below.

Revision Tracking

Revision No.	Date	Section/Page No.	Description of Revision
1	10/16/23	Section 2.1.7/page 6	Updated Table 3 – Members of the Project Advisory Committee
2	02/26/24	Throughout	Minor text updates
3	05/23/24	Throughout	Minor text updates
4	07/24/24	Section 2.1.6/page 6 Throughout	Updated Table 2 – Members of the Public Involvement Team. Minor text updates
5	07/26/24	Section 2.1.6/page 5	Updated Table 1 – Members of the Technical Advisory Committee.
6	05/12/25	Throughout	Text updates

1.0 Introduction and Background

The Burlington-Winooski Bridge is located between Burlington and Winooski, carrying US Routes 2 and 7 over the Winooski River. This bridge provides a vital connection between the two cities, as well as for the region. As the sole downtown crossing over the Winooski River, the bridge provides a link for approximately 25,000 vehicles per day and approximately 500 pedestrians and bicyclists per day.

The existing bridge, constructed in 1929, is approaching the end of its service life, and it has become apparent that it no longer meets the needs of the communities it serves. The existing bridge has four narrow vehicle travel lanes, no shoulders, and narrow sidewalks on each side. There is no buffer separating vehicular traffic from pedestrians and bicyclists, creating an unsafe condition for all travelers. Replacing this bridge is a priority action for VTrans. The new bridge is expected to improve connectivity and safety for all users, also considered multi-modal users. Multi-modal users can be defined as vehicles and trucks, transit providers or shuttles, bicyclists, pedestrians, e-scooters, e-bikes, as well as wheelchairs and similar assisted mobility devices.

Prior to the initiation of the Burlington-Winooski Bridge Replacement Project, this bridge progressed through a process known as *Phase A: Project Definition*, which concluded with a Scoping Report, dated May 30, 2019. The Scoping Report was initiated by the lead agency at the time, the Chittenden County Regional Planning Commission (CCRPC). The development of the Scoping Report included input from the public and from a Project Advisory Committee, or PAC, comprised of project stakeholders and local leaders. The work done during Phase A concluded with the recommendation that the existing bridge be replaced with a wider structure. In addition, Phase A concluded with a recommendation that vehicular traffic be managed with a short-term detour, while pedestrian and bicycle traffic would be maintained on-site.

Additionally, in 2022, the project received a federal grant through the *Rebuilding American Infrastructure with Sustainability and Equity* (RAISE) program for \$24.8-million dollars, which requires the obligation for the use of the funds to occur by June 30, 2026. Within the grant application, VTrans committed to using a “design-build” contracting mechanism.

Coordinating and navigating the needs of the surrounding communities and regional travelers, while considering the adjacent environmental resources, properties, utilities, and concurrent infrastructure projects (i.e., intersection and roadway improvements) will be critical to the development of the overall project. As such, all public involvement efforts and community collaboration as part of this project, will be a vital component of its success.

This overall project includes intersection improvements immediately south of the bridge, involving Riverside Street, Colchester Avenue, Mill Street, and Barrett Street. The improvements will generally consist of roadway reconstruction and traffic signal modifications, with the goal of improving safety and mobility for all users. The existing three-way intersection will be reconfigured, thereby simplifying geometry to feature a traditional four-way intersection with modernized traffic control and enhanced bicycle and pedestrian facilities.

1.1 Project Phases

The project will move forward in two phases under separate contracts executed by VTrans, which generally consist of the following efforts.

1.1.1 Phase I – Development

The first phase (currently ongoing) is the development of a preliminary engineering design for a new bridge and the intersection just south of the bridge, securing the required permits and approvals from federal, state, and local agencies, as well as public outreach and involvement. This phase is anticipated to end in 2026. This PIP addresses the activities that will be done during Phase I only. An overview of the project schedule for Phase I is enclosed as Appendix A.

1.1.2 Phase II – Construction

The second phase (a future phase) is anticipated to be advertised and awarded to a design-build contractor in 2027 where the bridge design will be completed, and the new bridge will be constructed. This PIP does not include the activities for Phase II.

Ongoing public outreach and involvement needs are anticipated to occur during Phase II. The specific activities to inform and involve the public for Phase II will be determined by VTrans, the City of Burlington, and the City of Winooski later in the process and will be initiated through a separate scope of work (i.e., separate, and distinct contract).

This PIP has been developed in consultation with VTrans, City of Burlington, City of Winooski, and the CCRPC. The goal of this plan is to describe the primary activities that will be undertaken by the Public Involvement Team to inform and engage the public-at-large, elected officials, businesses, key stakeholders, and others for the duration of the Phase I portion of the project. This PIP is based upon the VTrans public outreach and involvement processes and methods designed to encourage broad participation from the public-at-large.

2.0 Coordination and Oversight

2.1 Roles and Responsibilities

2.1.1 Vermont Agency of Transportation



The mission of VTrans is to provide for the safe and efficient movement of people and goods. VTrans is working to improve travel conditions for all users and increase safety by replacing the Burlington-Winooski Bridge that carries US Routes 2 and 7 over the Winooski River connecting the City of Burlington and the City of Winooski. Each of the organizations listed below have an important role in this project and will assist VTrans in its efforts to follow its mission and achieve the project goals.

VTrans will collaborate with the City of Burlington, City of Winooski, CCRPC, as well as community leaders, key stakeholders, and the public, to provide critical input and guidance for the duration of the project. VTrans has retained the services of HNTB Corporation to assist in executing the project.

2.1.2 HNTB Corporation



HNTB Corporation (HNTB) is a full-service engineering consultant retained by VTrans to serve in the role as the owners' representative on this design-build project. HNTB will develop the preliminary design of the new bridge and intersection, assist to secure agency permits and approvals, and perform a robust public involvement campaign. HNTB will directly support VTrans in all public involvement activities and will serve as part of the overall Public Involvement Team.

HNTB is responsible for delivering high-quality public outreach and involvement materials and activities. With oversight from VTrans, City of Burlington, City of Winooski, and CCRPC, HNTB will prepare and distribute all public communications, develop a project website and virtual engagement platform, provide project branding, and conduct outreach to the public-at-large. HNTB will work together with the members of the Public Involvement Team, further described below. HNTB will also coordinate public outreach and involvement efforts with VTrans, when appropriate, during their development of an environmental document to meet the requirements of the National Environmental Policy Act, also known as NEPA.

2.1.3 Chittenden County Regional Planning Commission



The Chittenden County Regional Planning Commission (CCRPC) has been assisting in advancing this project and is continuing to assist by sharing valuable insight gained during the development of the Scoping Report. This includes information about the region, its stakeholders, as well as other concurrent and future projects occurring in the region. The CCRPC is also guiding alternate ways of reaching the public-at-large, helping to ensure broad input from all segments of the community. The CCRPC may also assist in helping to identify upcoming community event opportunities where the Project Team can participate.

Staff from the CCRPC will serve on a project Technical Advisory Committee (TAC) and Public Involvement Team (PIT), further described below.

2.1.4 City of Burlington and City of Winooski



Local municipalities and city officials are a valuable resource for information and happenings within their respective cities. The City of Burlington and City of Winooski will be heavily involved throughout the project duration. The cities share ownership of the bridge. Burlington is the sole owner of the intersection portion of the project.

Staff from the City of Burlington and City of Winooski will serve on a project Technical Advisory Committee (TAC) and Public Involvement Team (PIT), further described below.

2.1.5 Technical Advisory Committee

Although not directly involved in the public outreach and involvement activities, it is important to note that the Technical Advisory Committee (TAC) will play a key role in the project's success. The role of the TAC is to provide the design team (VTrans/HNTB) with technical guidance related to items such as maintenance considerations, ongoing projects, utilities, etc. The TAC is not shown on the organization chart below since the TAC will not have a direct/recurring role with public outreach and involvement. The members of the TAC are listed below in Table 1:

Table 1 - Members of the Technical Advisory Committee (TAC)

Member	Title	Representing
Carolyn Cota	Structures Senior Manager	VTrans
Robert Klinefelter	Structures Project Manager	VTrans
Michael LaCroix	Roadway Project Manager	VTrans
James LaCroix	Structures Program Manager	VTrans
Josh Olund	Consultant Project Manager - Bridge	HNTB
Stephen Spear	Consultant Project Manager - Intersection	HNTB
Ashley Stephens	Senior Civil Engineer	HNTB
Eleni Churchill	Transportation Program Manager	CCRPC
Jason Charest	Senior Transportation Planning Engineer	CCRPC
Laura Wheelock	City Engineer	City of Burlington
Maddy Suender	Public Works Engineer	City of Burlington
Ryan Lambert	City Engineer	City of Winooski
Jon Rauscher	Director of Public Works	City of Winooski

2.1.6 Public Involvement Team

The Public Involvement Team (PIT) includes representation from VTrans, City of Burlington, City of Winooski, CCRPC, and HNTB. The role of the PIT is to provide the design team (VTrans/HNTB) guidance related to approaches for public outreach and involvement, identifying community events to attend, addressing informational needs that may arise from city staff and elected officials, as well as helping to identify key stakeholders and stakeholder groups. Others may be asked to participate in the PIT, such as staff from surrounding municipalities, including South Burlington, Essex, Williston, and Colchester, or others.

The PIT meets on a frequent and regular basis to discuss ongoing and upcoming activities in relation to public outreach and involvement, the concerns and questions received, and implementation of the activities outlined in this PIP. Members of the PIT are listed below in Table 2:

Table 2 - Members of the Public Involvement Team

Member	Title	Representing
Carolyn Cota	Structures Senior Manager	VTrans
Robert Klinefelter	Structures Project Manager	VTrans
Michael LaCroix	Roadway Project Manager	VTrans
Josh Olund	Consultant Project Manager - Bridge	HNTB
Stephen Steve	Consultant Project Manager - Intersection	HNTB
Kimberli Owens	Public Information Consultant	HNTB
Emma Vaughn	Communications Manager	CCRPC
Laura Wheelock	City Engineer	City of Burlington
Robert Goulding	Public Information Manager	City of Burlington
Paul Sarne	Director of Communications	City of Winooski

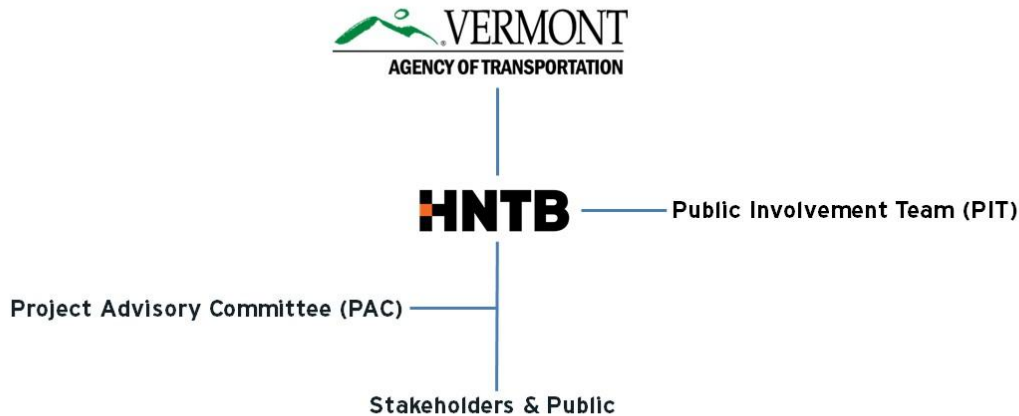
2.1.7 Project Advisory Committee

Formation of a Project Advisory Committee (PAC) serves to provide guidance to the PIT on making connections with stakeholders, act as a potential avenue for information exchange, offer input on topics of interest to communicate with the public and groups, and may be asked by VTrans/HNTB to help guide project decisions where conflicting input is received. Members of the PAC are shown below in Table 3:

Table 3 - Members of the Project Advisory Committee

Member	Title	Representing
Mohamed Diop	Director of Multilingual Learner Programs	Winooski School District
Michael O'Brien	Chair	Winooski Planning Commission
Bryn Oakleaf	Winooski City Councilor	Winooski City Council
StaciAnne Grove	Community Relations Coordinator	UVM Medical Center
Kara Alnasrawi	Director Business and Workforce Development	Burlington Business & Workforce Development
Jason Stuffle	Resident	Bike Walk Council
David Cawley	Resident	Old East End Neighborhood Group
Lisa Kingsbury	Associate Director for Planning	UVM
Melissa Corbin	Executive Director	Downtown Winooski

The following graphic shows the basic organization of the various roles described above that will occur as part of the public involvement component of this project.



3.0 Community Relations Management

The activities planned for this project are presented in this PIP in five categories. These categories include:

- Stakeholder Outreach
- Meetings: Public, Project Advisory Committee, and Key Stakeholders
- Virtual Platforms
- Project Branding, Visuals, and Graphics
- Public Relations

3.1 Stakeholder Outreach

The following is a summary of the efforts used to identify and develop a list of stakeholders and provide updates to said stakeholders.

3.1.1. Stakeholder List

A comprehensive project stakeholder list will be developed early in the project and will be updated on a quarterly basis throughout the duration of the project. The stakeholder list is anticipated to include a variety of entities such as municipal officials, regional municipalities and agencies, local event coordinators, project abutters, major employers, businesses, schools, first responders and emergency services, bicycle and pedestrian groups, trucking and transit companies, U.S. Postal Service and private delivery companies, local hotels, and others.

Additional efforts (explained in other sections of this PIP) will include providing presentations to some of the specific entities previously listed, providing project information, and soliciting feedback from specific key stakeholder groups (e.g., emergency services, transit groups, schools, and other local entities).

3.1.2 Stakeholder Updates

Stakeholder updates will be provided throughout the duration of the project. The updates will be provided in various forms to ensure comprehensive reach. Stakeholder updates may include email, e-mail blasts, public service announcement, *Front Porch Forum*, direct mail (postcards), website, informational video, visual rendering, social media, VTrans' and CCRPC's weekly Traffic Alert, and Quick Response or "QR" codes incorporated into outreach materials for use by those with smart phones. Other methods of updating stakeholders could include in-person door-to-door outreach, project information presented as a flyer, fact sheet, postcard, video, and placement of project posters at appropriate public spaces and community centers, as well as project information posted on each side of the bridge (targeting bicyclists and pedestrians).

Outreach efforts will be focused on the three primary objectives, including:

- The sharing of project information
- Building meaningful engagement and cultivation of care (i.e., everyone's input matters)
- Building overall community-wide project awareness and opportunities for input

3.1.2.1 Door-to-Door Outreach

Door-to-door outreach efforts are an essential way to maintain communication with those residing or working in the vicinity of the project. It is often the most effective way to contact local businesses and residents with important information and to gain insights into how they perceive the project.

The timing of these door-to-door efforts is assumed to occur approximately one to two weeks prior to key milestones (such as public meetings). Prior to door-to-door outreach, close coordination will occur with VTrans, Burlington, Winooski, CCRPC, Project Advisory Committee (or PAC), and local community ambassadors to identify key areas for this outreach.

Project information may be provided in the form of a project flyer, fact sheet, or postcards.

3.1.2.2 Direct Mail

Direct mail may be sent to broad or targeted groups of residents and businesses, so they are informed about the project, opportunities for input, upcoming public meetings, and provided links to on-demand project information.

3.1.2.3 Accessibility and Language Access

To ensure broad and meaningful participation in the project, language services and accessibility accommodations will be provided as needed. Project information will be made available in multiple languages commonly spoken in the project area, and interpretation services can be requested during public meetings and events. Translation services could be provided by a combination of professional translators and/or translation software that will be integrated into the project website.

3.3 Meetings: Public, Project Advisory Committee, and Key Stakeholders

The following is a summary of the various types of meetings that are anticipated to occur during the project.

3.3.1 Public Meetings

Public meetings will be held throughout the duration of the project. The format of each public meeting may vary based on the topic and desired outcomes. Formats may include traditional, listening sessions, or workshops. The meeting announcements will be distributed to stakeholders, media outlets, and the cities for their distribution. In addition, in-person door-to-door outreach efforts will be deployed to engage residents and businesses near the project area.

The in-person meeting locations will be selected in consultation with the PIT but are assumed to occur in either Burlington or Winooski. Efforts will be made to secure a location that is accessible based upon the standards set forth by the Americans with Disabilities Act (ADA), near a transit stop, and has parking available for the anticipated number of vehicles.

These public meetings are proposed as hybrid meetings. Comments and questions received during the public meetings will be recorded and addressed in coordination with VTrans. Presentations and meeting materials, such as announcements, agendas, handouts, and sign-in sheets, will be prepared. These presentation materials and meeting summary will be posted on the project website.

Members of the public who do not wish to voice their comments publicly will be offered the opportunity to provide a private written or verbal comment at the meeting or submit comments through the project website.

3.3.2 Project Advisory Committee Meetings

A Project Advisory Committee (PAC), comprised of a broad range of community stakeholders to provide perspectives, will be formed. The PAC will be charged with providing input to VTrans, Burlington, Winooski, CCRPC, and the PIT on matters that may include outreach to the public, businesses, and travelers.

In addition, it is anticipated that the PAC will assist in reviewing and providing feedback on event and/or public meeting material and preparations to ensure materials reflect community interest.

3.3.3 Key Stakeholder Meetings

Meetings with Key Stakeholders will be conducted throughout the project duration. These meetings, or discussions, are intended to establish relationships that will foster project implementation by gaining an understanding of their perspectives and concerns. Meeting with Key Stakeholders may also include meetings with local, state, and federal agencies that have oversight and interest in this project.

Insight gained from the discussions with key stakeholders will be shared with the PIT, PAC, and TAC for consideration relative to project communications, concerns, and impacts.

3.3.4 Advertising Public Meetings

The PIT will determine what forms of advertising will be necessary leading up to a project milestone, including which outlets to advertise, and by what means.

Advertising may include:

- Public Service Announcement (PSA)
- Print and online media
- Press release
- Local event calendars
- Project website
- Email blast
- Social media post

Legal notices, if required, will be placed in local newspapers by VTrans in advance of public meetings in accordance with the public meeting notice policy followed by VTrans. A disclaimer listing contact information for special assistance will be included in the meeting notice.

3.4 Virtual Platforms

3.4.1 Project Website

The project website will serve as a primary location for posting project information and a location for the public to provide input and sign up for project updates via email blasts. HNTB will update the website, as needed.

The website will include the following categories of information:

- Project overview and project history
- Project schedule
- Maps, photos, and graphics
- Project news and milestones
- Public meeting announcements and links to attend remotely

- Link to submit a comment or inquiry
- Links to informational materials
- Project document archive
- Frequently Asked Questions
- Multilingual Information
- Contact information to reach the Project Team
- Links to VTrans social media accounts
- Integrated language translation software
- Public Involvement Management Application (PIMA) integration
- Link to VTrans Factsheets

The project website URL address is:

<https://www.BurlingtonWinooskiBridge.vtransprojects.vermont.gov>

3.4.2 Public Involvement Management Application

The Public Involvement Management Application (PIMA) is an innovative virtual public outreach tool that will be integrated into the project website to enhance the public outreach services. The on-demand public-facing features of PIMA include a comment form, a subscription form to sign up to receive information emails, surveys, and event hosting. The administrative features provided by PIMA include stakeholder database management, analytics and reporting, discussion tracking, and comment response management. The PIMA platform will be updated on an as-needed basis as project information changes or milestones are achieved.

3.5 Project Branding, Visuals, and Graphics

A series of project materials, intended to assist in informing and engaging the public, will be developed. These materials may include various visuals and graphics such as banners, posters, and short informational videos. Further details are provided below.

3.5.1 Project Branding

A set of branding standards that establishes a recognizable project identity has been developed. Project branding includes a logo, color scheme, and font to be used uniformly across all project materials. Branding options were developed with consideration to the nature of the project, project area, stakeholders, and visibility across several different media platforms.

The project logo has been finalized and is shown below. Project materials will include the project logo, as much as possible, so the project is easily identifiable.



3.5.2 Maps, Banners, Posters, and Infographics

Project graphics and visualizations will be developed to support the public's understanding of the project. These may include project location maps, project posters, project banners, visualizations, detour maps, alternate route maps, renderings, other graphics that can be used on educational materials, the project website, email notifications, and in public presentations. Drone images and video will be taken early in the project to be used in public presentations, project graphics, and in project informational videos.

3.5.3 Project Brochures/Flyers

Project brochures or flyers, including details about the project such as public meetings, opportunities for public input, project schedule, project milestones, graphics, and other important information to assist in public engagement, will be prepared and distributed widely.

3.5.4 Multi-Media Production

Various forms of media will be developed to engage the public and including informational videos, public service announcements, and social media. Radio advertising may be considered.

3.6 Public Relations

3.6.1 Monitoring/Reporting on Public Inquiries

Public inquiries will be monitored and documented in the Public Inquiry Log. Project inquiries and responses will be coordinated with VTrans, Burlington, Winooski, and CCRPC. HNTB will be responsible for monitoring and managing all public inquiries received through the project website, PIMA, email, or verbal interaction. Timely responses to all project-related inquiries will continue to be prepared by the designated Project Team member based on the nature of the inquiry.

When an inquiry is received, it is logged in the Public Inquiry Log, a living document database. Each inquiry logged will continue to include:

- Inquiry identification number
- Date received
- Inquirer's name and contact information
- Inquiry question/comment in as much detail as possible
- Date of response

- Summary of the response
- Name of responder

At the end of the project, the complete Public Inquiry Log will be provided to VTrans for their permanent project records.

3.6.2 Press Releases

Press releases will be prepared and coordinated with the VTrans Project Manager and the VTrans Office of Public Outreach prior to distribution. The press release will be utilized as one tool to announce project milestones, public meetings, and/or other important project information on an as-needed basis.

3.6.3 Media Outreach

A customized project-specific media list has been developed and will be updated as needed. At key milestones, information will be distributed to the media to broaden the project's awareness. A close relationship with local news outlets will be maintained, and opportunities to work together to broaden project awareness will be fostered.

3.6.4 Media Monitoring

Monitoring media outlets for any articles or news stories related to the project will be conducted throughout the project duration. A Media Coverage/Inquiry Log has been created to keep track of media coverage and inquiries. At the end of the project, the complete Media Coverage Log will be provided to VTrans for their permanent project records.

3.6.5 Community Event Attendance / Exhibit Displays

Community events will be selected and attended for the purposes of engaging and informing the public and stakeholders about the project. This in-person format will also include a project information display and project information takeaways such as flyers, fact sheets, and postcards.

3.6.6 Social Media Content Development

Social media content will be developed for use by VTrans, Burlington, and Winooski. The VTrans social media accounts will be used for major project milestones, public meeting announcements, and pop-up informational campaigns. Links to the VTrans social media platforms will be placed on the project website.

Social media post content may include:

- Project news
- Opportunities for the public to provide input
- Notice of public meetings

- Educational materials or links
- Event photos
- Links to project website

VTrans will remain the final approver of all content and is responsible for all postings on its social media accounts. Links to these accounts will be provided on the project website.

3.6.7 Earned Media Outreach

Story pitching may be periodically provided to the local media. The story pitching ideas that will be considered are assumed to be generated through the other public outreach and engagement efforts, as well as from the PIT and PAC.

3.6.8 Public Site Tours

Public site tours may be conducted during the project and may include the interested public, professional organizations, and student groups.

4.0 Project Team Reporting

4.1 Monthly Status Reports

HNTB will prepare monthly project status reports for VTrans that will be included with every invoice submission. The project status reports will summarize all public involvement-related activities, deliverables, any problems affecting the project or requiring VTrans resolution as well as a list of all activities and deliverables to be completed in the upcoming month.

4.2 Project Close-out Report

HNTB will provide a post-project report describing the public outreach and involvement activities and deliverables completed. The post-project report will incorporate a summary of the project and will detail each of the public outreach and involvement deliverables and services completed. All final deliverables will be included as appendix items to the post-project report.

The items that may be included in this report will include:

- Stakeholder Contact List
- Public Comment/Inquiry Log and Responses
- Public Meeting Materials (presentations, handouts, sign-in sheets, meeting summaries)
- PAC Meeting Materials (presentations, handouts, sign-in sheets, meeting summaries)
- Project Fact Sheets, Flyers, and Postcards
- Maps/Graphics/Infographics and Branding Information
- Website Analytics

- PIMA Analytics
- Media Coverage Log
- Project Close-out Survey Results
- Site Photos
- Record of Language Translation and Interpretation

APPENDIX A - PROJECT SCHEDULE OVERVIEW

MAJOR PUBLIC INVOLVEMENT EFFORTS	DEVELOPMENT PHASE																																														CONSTRUCTION PHASE
TASK DESCRIPTION	2023												2024												2025												2026										2026 ----->
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J				
Project Website and Updates																																															
Host Periodic Public Meetings																																															
Conduct Door-to-Door Outreach																																															
Conduct Community Outreach - Ongoing																																															
Host Periodic Meetings with Property Owners																																															
Host Periodic Project Advisory Committee Meetings																																															
Host Periodic Public Involvement Team Meetings																																															
Attend Periodic Community Events																																															
Public Outreach During Construction																																															
MAJOR DESIGN & ENGINEERING EFFORTS	DEVELOPMENT PHASE																																														CONSTRUCTION PHASE
TASK DESCRIPTION	2023												2024												2025												2026										2026 ----->
	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J				
Data Collection																																															
Develop Concept Plans																																															
Environmental Document and Agency Permitting																																															
Utility Coordination																																															
Right-of-Way Coordination																																															
Traffic Analysis																																															
Advance Preliminary Design																																															
Develop Request for Proposal (RFP) for Contractor																																															
Design-Build Team Procurement																																															
Design-Build Team Final Design & Construction																																															

Disclaimer: This Project Schedule Overview is tentative and is subject to change.